



| Airport Sector                             |         |         |         |         |        |        |
|--|---------|---------|---------|---------|--------|--------|
| Description                                | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY2023 | FY2024 |
| Total positions closed - Airport<br>Sector | 662     | 684     | 180     | 448     | 715    | 1031   |
| %age of open positions filled internally   | 9%      | 29%     | 48%     | 39%     | 89%    | 82%    |
| %age of open positions filled externally   | 81%     | 71%     | 52%     | 61%     | 11%    | 18%    |
| average hiring cost per employee           | 12944   | 9318    | 1672    | 17002   | 19081  | 18179  |